

Report To:	CABINET
Date:	17TH JUNE 2024
Heading:	MAJOR PROJECTS AND FUNDING UPDATE
Executive Lead Member:	CLLR MATTHEW RELF, EXECUTIVE LEAD MEMBER FOR GROWTH, REGENERATION AND LOCAL PLANNING
Ward/s:	ALL WARDS
Key Decision:	YES
Subject to Call-In:	YES

Purpose of Report

To ensure that Cabinet is kept updated on funding allocations and progress of funded programmes.

To agree to accept capacity funding from the Levelling Up Fund for Hucknall Town Centre.

To agree to submit the vision and three-year investment plan for the Kirkby Long-term Plan by 1st August.

Recommendation(s)

1. To note the progress for the Regeneration programmes.
2. To agree to accept capacity funding from the Levelling Up Fund for Hucknall Town Centre of £200,000 and to enter into agreements with DLUHC (Department for Levelling Up, Housing and Communities) as required.
3. To agree to submit the vision and three-year investment plan for the Kirkby Long-term Plan by 1st August following approval by the Kirkby Town Board.

Reasons for Recommendation(s)

1. To ensure that Cabinet is kept updated on progress with the funding programmes.
2. To ensure that projects and spend within the funding programmes are delivered within the set timeframes and programme budgets.
3. To ensure funding streams are utilised collaboratively and effectively.

Alternative Options Considered

1. Not to accept the Levelling Up Funding for Hucknall. Rejected – Not accepting the funds would mean additional pressures on resourcing the LUF Hucknall programme.
2. Not to submit the Kirkby Long-term Plan documentation to Government by 1st August – this is the deadline for submission.

Detailed Information

The report provides an overview of programme performance.



1. Future High Streets Fund



1.1 Finance:

There are no changes since the last Board report, the approved budgets are shown in annex 1.

1.2 Progress

A progress and risk-based summary for each project is provided below.

Project	Achievements/ progress/next steps	Start / Completion Dates	Next key Milestone	Risk Level / programme and cost
Cornerstone Theatre	<p>The principal contractor has been appointed under a framework contract and has submitted their cost plan. There are some cost items still to resolved to bring the scheme within budget.</p> <p>The risk has elevated because there has been a delay in the contract start due to progressing access agreements and partnership agreements between all parties. The estimated contract completion will now be Jan 2025.</p>	<p>S: May 2024 C: Jan 2025</p>	Start on Site Spring 2024	 Elevated
Low Street	9-11 Low Street – The contract work is progressing well and due for completion in June.	<p>S: Dec 2023 C: June 2024</p>	Securing a tenancy / Social value delivery	

High Pavement House	<p>The High Pavement House renovation work is completed.</p> <p>The Makerspace CIC (Community Interest Company) was established, however following challenges with the structure, steps have been taken by the group to close the CIC.</p> <p>A new Maker space model is now being considered by the Council to improve governance.</p> <p>Recruitment to the Makerspace was delayed due to the successful candidate being offered another role, but the role has now been filled following a further recruitment.</p>	C: Nov 2024	Inspire Collaboration and Maker Space – Officer Appointment/ May 2024	 Remains Elevated
Fox Street	<p>Lindum’s have been appointed as the principal contractor for the project.</p> <p>The project will commence on site on 21st May starting with the Fox Street works and then progressing onto the Portland Square refurbishment.</p>	S: May 2024	Start on site 21 st May 2024	


2. Towns Fund






2.1 Finance






There are no changes since the last board report, the approved budgets are shown in annex 1.




2.2 Project highlights report



A progress and risk-based summary for each project is provided below.

Project	Achievements/ progress/next steps	Start / Completion Dates	Next key Milestone	Risk Level / programme and cost
Be Healthy Be Happy				
North Kirkby Gateway	<p>Negotiations for the land assembly are progressing well.</p> <p>Risk is elevated, the project is behind programme due to delays in securing all the land required for the project.</p> <p>Positive progress has been made on options to purchase the main site.</p>	S: Jan 2025 (Est) C: March 2026	Land assembly / masterplan May - Jun 2024	 Remains Elevated

Kirkby Sports Hub	<p>The planning application has been submitted and is being progressed.</p> <p>The design team are progressing RIBA stage 4 ready for procurement:</p> <ul style="list-style-type: none"> • bowls pavilion, car park and floodlight work Q4 2024 • Main changing pavilion/pitch works Q1 2025 <p>A temporary welfare unit is in place to enable the decommissioning of the existing bowls pavilion.</p>	<p>Part 1: S: Nov 2024 C: March 2025</p> <p>Part 2: S: April / May 2025 C: Feb 2026</p>	Demolition of Bowls pavilion/ securing planning approval.	
Sutton Lawn Sports Hub	<p>The planning application has been submitted and is progressing.</p> <p>The design team are progressing the project in two parts ready for the procurement stage:</p> <ul style="list-style-type: none"> • Car park/pavilion/shale pitch: Q1 2025 • 3G pitches: Q3 2025 <p>The tennis court improvements are /completed, and the courts can be booked via the app.</p>	<p>Part 1: S: March 2025 C: August 2026</p> <p>Part 2: Sept 2025 S: March 2026</p>	Securing planning permission.	
More to Discover				
Sutton Town Centre				
Portland Square	<p>Lindum's have been appointed as the principal contractor for the project.</p> <p>The project will commence on site at the end of June.</p>	<p>S: June/ July 2024 C: Dec 2024</p>	Official appointment of the contractor and works start.	
Visitor Economy				
Cycling and walking routes	The design team has been appointed and is progressing the stage 2 and feasibility phase.	<p>S: May 2024 C: April 2025</p>	Release plans for route upgrades and improvements	
Visitor digital offer	<p>The new website is live. Additional content is being developed / added and a marketing plan is being prepared.</p> <p>The risk has been elevated: The marketing plan was due to be in place in May and is slightly delayed.</p>	C: June 2024	Marketing / and press release	 Elevated

Science Discovery Centre and Planetarium	<p>The construction work is progressing well with the steel work for the building and the planetarium dome now in place.</p> <p>National Grid installed a new substation to serve the new development and the surrounding houses.</p> <p>Ongoing cost risks are being monitored and where practicable mitigation measures are offsetting the risks.</p>	C: Nov 2024		
Kings Mill Reservoir leisure development	<p>The construction phase remains on programme and within budget. An agent is marketing the property for let. The risk has been elevated because the marketing plan has been delayed.</p> <p>The Council is progressing an arrangement with the Sea Cadets to have access to the facilities from September.</p>	C: July 2024	Operator procurement May - June 2024	 Elevated
Succeed in Ashfield				
ADMC (Kirkby/Sutton)	<p>The appointment of a principal contractor has been completed for the RIBA Stage 3-4 phase under a pre-construction services agreement (PCSA).</p> <p>The planning application has been submitted and is due to go to Planning Committee in June. The land purchase is proceeding and is dependent on planning approval on the site.</p>	S: July /August 2024 C: Sept 2025	Secure planning permission: June 2024	
Ashfield Construction Centre and Satellite	<p>Portland College: Construction works have been completed.</p> <p>Vison West Notts College: A new site option has been identified and VWNC and the Council are progressing the due diligence on the site acquisition.</p> <p>The revised project plan indicates completion of the construction works at the Julia's Way campus in September. Development work is ongoing to explore increasing parking provision.</p>	Part 1 Portland College: S: Nov 2023 C: May 2024 Part 2 VWNC: S: July / August 2024 C: Dec 2024	Launch of new Portland facilities June 2024	
Ashfield Civil Engineering Centre	Further options are being explored for the phase 1 rail track works at WNC's Oddicroft site. A partnership for the machinery	C: Dec 2025	Depot plan to be agreed	 Remains Elevated

	training is being explored with a local earthworks company. There is also an intention to bring some of the Civils offer onto the council's Depot site.																																			
Enterprising Ashfield	<p>Risks remain elevated because the target outputs are behind plan at this point in the programme. As can be seen in the table below, some project outputs are doing well, such as the Headstart programme which offers a corn seed grant. Also delivering to plan is the non-financial support to growth businesses. It should be noted that whilst the closer collaborations delivered/ in delivery are behind those planned, we are confident that this will be delivered by 31 March 2026. However other aspects need to be addressed. A proposal is in section 2.8 of this report. An overview of outputs achieved against the project target is provided below to the end of March 2024.</p> <table border="1"> <thead> <tr> <th>Project Output</th> <th>Total</th> <th>Total plan to date</th> <th>Total delivered to date – March 2024</th> </tr> </thead> <tbody> <tr> <td>Headstart- Entrepreneur Enterprise ready</td> <td>225</td> <td>70</td> <td>88</td> </tr> <tr> <td>Headstart seed corn grant</td> <td>225</td> <td>70</td> <td>83</td> </tr> <tr> <td>Growth -Businesses/Enterprises receiving non-financial support</td> <td>121</td> <td>33</td> <td>54</td> </tr> <tr> <td>Growth – Businesses/Enterprise receiving financial support</td> <td>172</td> <td>70</td> <td>1*</td> </tr> <tr> <td>New Learners- Skills</td> <td>900</td> <td>340</td> <td>259*</td> </tr> <tr> <td>Internships- Graduate placements</td> <td>150</td> <td>43</td> <td>21</td> </tr> <tr> <td>Closer Collaborations- R&D</td> <td>50</td> <td>27</td> <td>7</td> </tr> </tbody> </table>	Project Output	Total	Total plan to date	Total delivered to date – March 2024	Headstart- Entrepreneur Enterprise ready	225	70	88	Headstart seed corn grant	225	70	83	Growth -Businesses/Enterprises receiving non-financial support	121	33	54	Growth – Businesses/Enterprise receiving financial support	172	70	1*	New Learners- Skills	900	340	259*	Internships- Graduate placements	150	43	21	Closer Collaborations- R&D	50	27	7	C: March 2026	24th January Free Enterprising Ashfield Business Support Event.	 Remains Elevated
Project Output	Total	Total plan to date	Total delivered to date – March 2024																																	
Headstart- Entrepreneur Enterprise ready	225	70	88																																	
Headstart seed corn grant	225	70	83																																	
Growth -Businesses/Enterprises receiving non-financial support	121	33	54																																	
Growth – Businesses/Enterprise receiving financial support	172	70	1*																																	
New Learners- Skills	900	340	259*																																	
Internships- Graduate placements	150	43	21																																	
Closer Collaborations- R&D	50	27	7																																	
Library Innovation Centres - Kirkby & Sutton	Project planning is progressing for the Sutton project in collaboration with Nottinghamshire County Council and Inspire. Provisionally due to start in December 2024/ January 2025.	Anticipated S: Q3 2024	Project announcement - Start date.																																	
Greener Ashfield																																				
West Kirkby Gateway & public transport hub	The design team are progressing RIBA Stage 3 plans. The planning application has been delayed whilst bat surveys are undertaken May – June, the project remains on track.	S: July 2024 C: July 2025	Planning application submission – July 2024																																	

	An agent has been appointed to market the project.			
Green Ashfield	<p>The project delivery plan is being prepared and the procurement strategy is progressing.</p> <p>The risk remains elevated slightly because the project programme has slipped due to delays in agreeing the project plan and performance of the lead consultant.</p>	C: Dec 2025	Retrofit PR - Carbon saving to existing project sites.	 Remains Elevated
High Street Property Fund	<p>Initial appraisal and project planning is progressing with Vision West Notts to renovate the space above Moor Market. It is envisaged the students will progress the project from September onwards.</p> <p>A market assessment has been completed of available properties across Sutton, Kirkby, Huthwaite, Annesley and Stanton Hill.</p>	S: April 2024 C: March 26	PR on the collaboration with VWNC.	


3.0 UK Shared Prosperity Fund




3.1 Programme update

The UKSPF year-end programme report has been submitted to DLUHC. The year-end expenditure was £836,918.78, which was 82.18% of Year 1 and 2 funds. This means we received 100% of Year 3 funds which will be £2,029,950.00 together with £181,510.65 of funding received brought forward to spend this financial year.


3.2 Project highlights report


A progress and risk based summary are provided below for the three themes of the fund.

Programme	Achievements/ progress/next steps	Risk Level / programme and cost
Communities and Place Projects		
Hucknall Town Centre- High Street Property Improvement Fund	We have appointed the Save the High Street team, to undertake a pilot working with Hucknall town centre businesses. They are engaging with the businesses building on the engagement undertaken for the Hucknall safety improvement measures. As a result, five businesses have signed up for support who will form the first cohort and develop their business investment plans. Learning from the pilot will help to shape the programme.	

Selston Country Park Phase 2 improvements	A significant investment was made at Selston Country Park to provide a new adventure style play area, and accessible path. The timber framed play equipment has been installed close to the café and provides an enhanced play experience in the heart of Selston. To complement this, the Council has made a significant investment into the refurbishment of the café. This project is now completed.	
Coxmoor Estate, Kirkby – environmental improvements	The contractor is engaged, and the programme is being developed. The funds for this project were carried forward for delivery into 2024/25.	
Sutton – environmental improvements	Completed. Outputs and outcomes have been reported. This investment has enabled us to tackle local safety issues that the communities have been facing. Building on the Hucknall Safer Streets, in particular mobile CCTV, Shopwatch radio and working with local businesses on safe spaces have helped local people feel safer on the streets. The outputs and outcomes for this continue to exceed expectations.	
Hucknall Safer Streets	Completed. The project included community outreach, counselling, and mentorship sessions. This investment has also enabled us to tackle local safety issues that communities face such as fly tipping. By working with communities, this targeted approach has seen a reduction in fly tipping and an improvement in the streetscape. security measures such as mobile CCTV, Shopwatch radio and working with communities, schools, and local retailers to participate in providing Safe Spaces. This has included investment in CCTV cameras that allow vulnerable individuals to communicate instantly with the CCTV control room. Our investments have provided added value to other funding such as the Safer Streets programme and Police and Crime Commissioner’s funding. The outputs and outcomes have exceeded expectation and provide a firm basis for engagement for projects in the future.	
Events and Activities	The investment in events has seen 12 events provided to date, attracting attendance of 16,750. 236 organisations took the opportunity to promote their services and there were 55 volunteering opportunities, which involved both individuals and groups.	
Visitor economy	Gateway signage has been procured and designs are being finalised. The draft Destination Management Plan (DMP) has been completed and will be brought to Cabinet in July. £25k has been allocated to support the development of the visitor experience project at St. Mary Magdalene Church which is part of the Hucknall Levelling Up Fund programme. This will support design work, bid-writing and match funding for a bid to the National Lottery Heritage Fund (NLHF). The bid would fund much needed restoration works to this historic asset as well	

	as creating a five-year activity plan for the visitor experience.	
Ranger / activities	The project is building on the Mill Waters project and started in January. A joint project with Nottinghamshire County Council, its delivery was brought forward into 2023-24. A more detailed report will be presented at the next board meeting.	↔
Green social prescribing	The social prescribing programme focusses on community growing. We have match funded the Food Coordinator who works with communities across our priority areas of Coxmoor, Leamington and Broomhill/Butler's Hill. Planters have been purchased for the 3 areas which are currently being installed, working with residents and groups to agree locations and support with upkeep. In September we launched a £6k Community Growing Grants scheme of £500 per group to support groups to establish their own community growing schemes. Uptake for the grants has been high with 11 of the 12 grants awarded to date.	↔
Cycling and Walking	Our Walking and cycling scheme with Ridewise has expanded from Hucknall to Kirkby with a youth cycling/scooting programme. Activities took place at Holidays Hill Park (Coxmoor) and Kingsway Park (Kirkby) working with partners including Nottinghamshire Police and Youth services. The Sutton programme provides weekly cycling sessions and started at Sutton Lawn in February. Sessions have also started at Kings Mill Reservoir. We have also put in place a grant funding scheme with up to £1k per organisation to support the delivery of a range of community walking schemes. We have funded three schemes to date: Your Time Believe, Belong, at Titchfield Park, Hucknall to improve mental health; Our Centre's Cosey Mosey walking group in Kirkby for people with mobility issues and Byron's Rest Walking Club in Hucknall who have regular twice monthly Sunday walks. The funding enabled the club to purchase a defibrillator to be taken out on walks and it is also available to other community groups.	↔
Community Vertical Farming	Officers are working with NTU on a proposal.	↑
Digital support for local communities	Work continues at the Kirkby Job Centre as an ongoing session. The programme expanded to individuals at Sutton Job Centre from 15th April until the centre's closure. 3 learners who were waiting for a Digital Skills course have completed Basic Skills with a tutor at Sutton Community Academy alongside a Personal and Social Development qualification to build their general confidence. It is hoped that they will now feel confident to progress onto an E3 Digital Skills course.	↔

	<p>11 volunteers from Teversal Visitors Centre are to complete an online L2 Food Hygiene Course to support their volunteer roles. Many of the volunteers lacked confidence with computers and so linking this work with the digital skills project with a tutor was required to support with digital skills online to complete the course and upskill them with required Food Hygiene skills at the same time.</p> <p>ATTFE is working to establish participation in the Hucknall area. They also promoted the project at the Coxmoor Partnership meeting and Ashfield Wellbeing Network. ATTFE is also working with Portland Pathways to support their service users with digital skills.</p>	
<p>Supporting Local Business</p>	<p>The Ashfield Accelerator is being delivered by East Midlands Chamber of Commerce, providing Digital, Innovation, Specialist staff workshops, and support for Overseas Trade and Decarbonisation. A new grant has been introduced which provides up to £30k per Small, Medium-sized Enterprise (SME) to support projects, based on feedback from local businesses. The new grant fills a funding gap for companies looking to innovate, decarbonise and upskill.</p> <p>We are working with the Chamber to ensure it complements other support programmes. The uptake for the Enterprise Development Grant has continued to improve with match funding being higher than anticipated.</p> <p>West Nottinghamshire College is piloting a scheme to support Idlewells Market traders in Sutton with promoting their businesses online. The pre-opening programme of support for the Automated Distribution and Manufacturing Centre (ADMC) has been accelerated. A website has been launched and there has been significant work with both suppliers and potential businesses. Of the 236 businesses to be targeted, 176 have been contacted. There has been good engagement with the ADMC events programme including the Business Breakfast held in Kirkby. Companies such as School Blazer Limited and Nottingham Zinc Group have been keen to share the benefits gained along with the challenges in automating their production processes.</p> <p>We continue in providing specialist business events to build on the Careers Fair in October and a Decarbonisation event in November. These events have been well received. The High Pavement House completed its transformation in November 2024. In January the Council launched the UKSPF funded rent relief grant to offset three months of rent. Marketing material was developed as well as the grant scheme. Currently £501 of support has been provided to a small organisation to move into the offices.</p>	

<p>People and Skills</p>	<p>We have procured and commenced delivery of 3 People and Skills programmes to support the economically inactive and provide basic and lifestyle skills. These are being delivered by Futures. We are working closely with our delivery provider, and we are on target to deliver the outputs and outcomes.</p> <p>Ideas for Careers is mobilising the delivery of the Education and Business Collaboration programme for 2024-25. Currently they are engaging with businesses and schools.</p> <p>The Careers advice tender has been advertised with six bids submitted. Officers are currently reviewing the bids.</p> <p>The procurement for the Ashfield Digital Hub and the Ashfield's talent attraction failed to attract any competent bids.</p>	
---------------------------------	--	---

4. Kirkby Long-term Plan for Towns

Work to produce the 10-year vision and three-year Investment Plan is well underway led by the newly formed Kirkby Town Board. An Engagement Subgroup has been set up to oversee the public consultation. A number of in-person sessions were supported by partners and council officers which included Outwood Academy and Our Centre. The initial survey closed on 2nd June. A Board meeting was held on 14th June to review the results of the consultation and a long list of potential projects. Further consultation will be undertaken on the long list of projects which will support the Board in deciding on which projects to prioritise.

The Investment Plan will focus on the three themes of Safety and security, High streets, heritage, and regeneration and Transport and connectivity. The vision and plan need to be submitted to government by 1st August.

A request to include Annesley and an area on the southern side of Kirkby which includes Portland Park was accepted by Ministers.

The Council has now received the full capacity funding of £250k (part of the £19.51m allocation). The capacity funding will be used to fund consultation and engagement activities and support to develop the plan.

5. Hucknall Levelling Up Fund

It was announced as part of the Spring Budget that the Council has been provisionally awarded up to £9,281,283 as part of the Government's Levelling Up Fund programme.

The ambitious plan to drive economic regeneration in Hucknall is centred around three main themes – Skills and Economic Regeneration, Cultural and Heritage Gateway, and Access to Hucknall town centre.

The project was developed in the summer of 2022, and has now been reviewed with a revised proposal identified which can be delivered within the shortened timeframe of 24 months.

The revised proposals have been discussed with local councillors and the MP for Hucknall who were all supportive. The revised plan was submitted to DLUHC on 2nd May.

Workshops have been held with strategic delivery partners, to establish the delivery models for the different areas of the investment and a project manager for the programme has been appointed.

A capacity grant of £200k has been received to support resourcing the development of the programme.

6. Place Partnership bid

The full bid was submitted to the Arts Council in March, with a formal announcement now expected after the elections. We are currently developing the specification for the project management of the programme so that this can be tendered if the bid is successful.

7. Public Sector Decarbonisation Scheme (PSDS)

Leisure Energy (LE) were appointed under the Everything FM framework to deliver the two PSDS funded projects to replace the existing heating systems at the Council's Centralised Offices and Hucknall Leisure Centre (HLC).

Both projects have been progressing in terms of design, however Leisure Energy (LE) are behind programme and have not fully completed the designs and as such are not able to confirm final costs of the project, although LE indicate that costs may increase further. LE have been asked to review design options to mitigate any further increases where possible, which remains ongoing, in conjunction with Mace, the Council's consultant partner overseeing the Green Ashfield and PSDS Decarbonisation Plan. An initial contract was entered into with LE relating to the ordering of key materials for both projects, including a variation to increase the contract value and payment up-front in order to maximise the external funding available. Materials are being manufactured and stored off site currently. Once contract prices are agreed, and any further relevant approvals have been obtained, the Council will enter into further contracts with LE regarding the remaining works, predominantly installation. Planned completion of the projects is currently Autumn 2024.

There remain significant risks which the Council has little control over, namely:

- 1) Third party approvals/interventions (Planning approval/ District Network Operator responses installation timeframes (once designs are completed to RIBA Stage 4).
- 2) Agreeing contract terms with Leisure Energy in relation to the final Contract inclusions and costs.
- 3) Funder (Salix) approach to project delivery (ultimate possible loss of funding) although it is considered that Salix will not look to recoup any funding as long as the funding total was committed by 31st March 2024 and delivery of the projects is ultimately achieved.

Members are asked to note that costs are still unknown and that a future request for Council funding may be requested if the cost pressures materialise as expected or funding is withdrawn if the project cannot be delivered as a consequence of the above risks.

Implications

Corporate Plan:

Economic Growth and Place priority, the regeneration programmes contribute to a number of the six key ambitions: • Skills and employment • Businesses and investment • Regeneration • Visitor economy, arts and culture • Infrastructure and connectivity • Towns centres and high streets.

Cleaner and Greener priority, the PSDS project will contribute to the key ambition: - Climate Change and Sustainability • Ensuring the green agenda is at the centre of our decision making, leading by example, and working together across the organisation to reduce carbon impacts from our own assets.

Green space projects - maximising available grants and successfully delivering externally funded projects, Parks and Green Spaces • Ensuring our parks and green spaces are well maintained • Delivering our five-year green space improvement programme • Developing and delivering our transformation programme for outdoor sports facilities and visitor centres/ cafés.

Legal:

The Legal Team and the Executive Director of Governance are actively supporting and advising in relation to all Towns Fund projects. Where required specialist external legal advice is being obtained to advise on the funding programmes to ensure all risks to the Council are fully considered [LE 31.05.24]

Finance: As set out in the body of the report. [PH 29/05/2024].

Budget Area	Implication
General Fund – Revenue Budget	As set out in the report.
General Fund – Capital Programme	As set out in the report.
Housing Revenue Account – Revenue Budget	No implications
Housing Revenue Account – Capital Programme	No implications

Risk:

Risk	Mitigation
Grant agreements and partner delivery arrangements	Risk is mitigated by the due diligence work undertaken as part of the sign off process, internal and external legal advice.
Resourcing and delivery risks associated with multiple project/programme delivery.	Corporate Risk identified. Appointment and engagement of staff and consultants to support the programmes where necessary. Project Management for each programme.

Human Resources:

There are no direct HR implications contained in the report in relation to the funding. However, the projects relating to the funding may have a HR implication which would be identified in subsequent reports.

Environmental/Sustainability:

Not applicable for this report as this is managed within the programmes.

Equalities:

No issues identified for this report. Equality Impact Assessments are undertaken to support delivery of the regeneration programmes.

Other Implications:

Not applicable

Reason(s) for Urgency

Not applicable

Reason(s) for Exemption

Not applicable

Background Papers

Not applicable

Sarah Daniel
Assistant Director – Regeneration
sarah.daniel@ashfield.gov.uk
01623 457249

Paul Crawford, Investment Manager, Ian Bailey, Assistant Director Assets

John Bennett
EXECUTIVE DIRECTOR OF PLACE
john.bennett@ashfield.gov.uk