

Report To:	CABINET	DATE:	20TH SEPTEMBER 2021
Heading:	2021/22 FORECAST OUTTURN FOR GENERAL FUND, HOUSING REVENUE ACCOUNT (HRA) AND CAPITAL PROGRAMME AS AT JULY 2021		
Portfolio Holder:	PORTFOLIO HOLDER FOR FINANCE, REVENUES AND BENEFITS – CLLR DAVID MARTIN		
Ward/s:	ALL		
Key Decision:	YES		
Subject to Call-In:	YES		

Purpose of Report

To summarise the Council's forecast financial outturn position to 31 March 2022 compared to the latest approved budgets for the General Fund, Housing Revenue Account (HRA) and the Capital Programme. The forecast financial outturn is based on the actual financial activity to the 31 July 2021 and forecast costs and income from 1 August 2021 to 31 March 2022.

Recommendation(s)

Cabinet is requested:

- (1) To note the current forecast outturn for the General Fund, Housing Revenue Account (HRA) and Capital Programme for 2021/22.
- (2) To approve the budget adjustments outlined in section 3.1, Table 3.
- (3) To recommend to Council the amendments and the addition of new schemes to the Capital Programme 2021/22 to 2025/26 and the funding of the Capital Programme as set out in Section 7 and Appendix 3 of the report.

Reasons for Recommendation(s)

In accordance with the Council's Financial Regulations to report to those charged with Governance the financial position.

Alternative Options Considered

None.

Detailed Information

- 1.1 Table 1 below shows the current revised budget based on original budget approved by Council on the 4th March 2021 and Council approved budget adjustments to 31st July 2021. It sets out the 2021/22 net revenue forecast outturn position based on actual income and expenditure to 31st July 2021 and forecast income and expenditure for the remainder of the year to 31 March 2022.
- 1.2 The current General Fund forecast is a £660k underspend compared to revised budget, including the in-year Covid-19 grant received to date.

Table 1 - Net Revenue Forecast to 31 March 2022 by Directorate

General Fund	Revised Budget	Forecast	Current Forecast Variance
	£'000	£'000	£'000
Directorate			
Chief Executive Officer	547	559	12
Legal and Governance	1,787	1,768	(19)
Resources and Business Transformation	(523)	(34)	489
Place and Communities	9,924	9,806	(118)
Housing and Assets	2,165	2,152	(13)
Total Net Directorate Expenditure	13,900	14,251	351
Net Recharges	(2,744)	(2,744)	0
Capital Financing	2,549	2,368	(181)
Net Interest Payable /(Receivable)	8	3	(5)
Net Revenue Expenditure	13,713	13,878	165
Funding	(12,552)	(13,369)	(817)
Net Revenue Expenditure before transfer to(from) earmarked reserve	1,161	509	(652)
Transfer to(from) earmarked reserve	(1,277)	(1,285)	(8)
Net Revenue Expenditure after transfer to(from) earmarked reserve	(116)	(776)	(660)

- 1.3 Appendix 1 provides details of the variances for each Directorate, Corporate Costs and Funding.
- 1.4 Appendix 2 provides details of the approved and forecast earmarked reserves movements as at 31 July 2021.
- 1.5 The current forecast does not include any costs for the 2021/22 pay award. The current pay award offer of 1.75% is estimated to cost £266k, which would reduce the forecast

underspend to £394k. The impact of the pay award will be fully reflected in the forecast once it has been agreed and accepted.

2. Covid-19 Grant

- 2.1 The Council has received Covid funding of £817k in 2021/22 to date. Table 2 below shows the utilisation of the funding to 31st July 2021 of £416k. This position is reflected in the forecast outturn position in Table 1, the overall forecast outturn of £755k includes £401k unutilised in year Covid funding.

Table 2 – Covid-19 costs and loss of income

Directorate	Description	Amount £'000
<u>Costs</u>		
Resources and Business Transformation	Publicity - vaccine hesitancy campaign	2
Place and Communities	Environmental Maintenance - Additional Vehicles	4
	Waste Collection - Additional Vehicles	8
	Waste - Agency Costs	5
Total Additional Costs		19
<u>Income</u>		
Resources and Business Transformation	Loss on hotel investment income	208
	Loss on Housing Benefit overpayments	150
Housing and Assets	Community Centre loss of income	9
	Car parking income losses	30
Total Income Losses		397
Total Costs and Losses		416

3. General Fund Budget Adjustments

- 3.1 Approval is requested for the following budget adjustments to recognise additional grant income received in year and create the corresponding expenditure budgets.

Table 3 – Budget Adjustments 2021/22

Description	£'000
Covid19 emergency funding	-817
Covid19 emergency costs expenditure	817
Contain Outbreak Management Funding Additional Contain Funding	-211
Contain Outbreak Management Funding Additional Contain Expenditure	211
Welcome Back Fund	-115
Welcome Back Fund Expenditure	115
Reopening High Streets Safely Funding	-40
Reopening High Streets Safely Expenditure	40
Local Council Tax Support Scheme funding	-159
Local Council Tax Support Scheme expenditure	159

ARG Grants received in advance	-525
Test & Trace Grants received in advance	-161
ARG & Test & Trace Grants payable	686
Economic Stimulus Reimbursements	-34
Economic Stimulus Expenditure	34
Homelessness Prevention Grant Funding	-50
Homelessness Prevention Grant Expenditure	50
Rough Sleeper Initiative Grant Funding April -June 2021	-373
Rough Sleeper Initiative Grant Expenditure	373
Summer Holidays Activities & Food Programme Funding	-102
Summer Holidays Activities & Food Programme Expenditure	102

4. General Fund Savings/Efficiencies Monitoring 2021/22

- 4.1 The 2021/22 budget included the proposed savings and efficiencies as detailed in Table 4 below. The forecast achievement of these savings is identified, on the following basis:
- saving has been achieved (green),
 - saving forecast to be achieved but actions are still required to secure the saving (amber),
 - saving will not be achieved (red).

Table 4 - General Fund Savings/Efficiencies Monitoring 2021/22

Saving / Efficiency	Detail	£'000
Markets Review	Rationalisation of markets to reduce costs allow focus on successful higher take up trading days within each Town.	35
Depot Canteen	The canteen was trading at a loss and the proposed future trading model (post pandemic) is self-service. This makes this service cost neutral.	10
Courier Service	Cessation of Courier service between Ashfield and Mansfield largely due to more documents being transferred electronically.	5
Communications	Reduced cost of Ashfield Matters – graphics design work to be undertaken in-house.	8
DST	Movement to a hosted telephony solution (£37k), reduced paypoint costs as more customers transacting on-line (£5k) and mobile telephony contract savings (£5k)	47
Member Allowances	Reduced Member Allowances in line with Independent Remuneration Panel recommendations.	23
Place & Communities Management	Management Structure savings	13
Investment Property	Net annual income from Investment Property acquired in early April 2020.	117

Taxi Licensing	Apportionment of relevant share of taxi license income to support the MOT's of Taxis at the depot.	48
Office Accommodation	Additional income from the Police for their increasing share of the offices at Urban Road. (Annual rent income now £38k.)	3
TOTAL		309

4.2 The position outlined above shows £257k of the £309k savings have been achieved, and £52k are anticipated to be achieved but actions are currently being reviewed to ensure they are fully achieved.

5. Summary for Housing Revenue Account (HRA)

5.1 Table 5 sets out the 2021/22 HRA forecast outturn position based on actual income and expenditure to 31 July 2021 and forecast income and expenditure from August 2021 to March 2022, compared to the original budget approved by Full Council on the 4th March 2021.

5.2 Details of any significant variances incorporated within the forecast outturn are detailed in the commentaries below the table.

Table 5 – Housing Revenue Account Forecast to 31 March 2022 by Directorate

Description	2021/22 Original Budget £'000	2021/22 Forecast Outturn £'000	Variance £'000
Income			
Rents, Charges and Contributions	(24,772)	(24,766)	6
Interest and investment income	(16)	(6)	10
Total Income	(24,788)	(24,772)	16
Expenditure			
Repairs and Maintenance	7,873	7,873	0
Supervision and Management	4,446	4,285	(161)
Interest payable and similar charges	3,548	3,548	0
Rents, Rates, Taxes and other charges	196	151	(45)
Depreciation and impairments of fixed assets	3,884	3,884	0
Debt Management Costs	44	44	0
Contribution to the Bad Debt Provision	200	200	0
Transfer to Major Repairs Reserve	4,429	1,339	(3,090)
Capital expenditure funded by the HRA	3,892	7,869	3,977
Total Expenditure	28,512	29,193	681
Net Cost of HRA Services	3,724	4,421	697

5.3 Rents, Charges and Contributions

Community Centres closed under the Covid 19 restrictions until August with loss of income currently forecast at £6k.

5.4 Interest and Investment Income

Reduced Interest rates in the banking sector will reduce the average annual interest rate on the HRA balances. Currently forecasting a reduction of £10k but this is open to fluctuation dependant on the economy.

5.5 Supervision and Management

Forecast savings are from Housing Services vacating the Brook Street Office.

5.6 Rents Rates Taxes and Other Charges

Forecast savings of £60k are from Housing Services vacating the Brook Street Office. There are £15k additional costs forecast due to the changes in Council Tax empty property charges.

5.7 Transfer to the Major Repairs Reserve (MRR)

The current forecast outturn shows the reduced level of financing required from the HRA for the major repair element of the capital programme for 2021/22. Mainly due to savings being achieved from longer life components in the housing properties which reduces the overall expenditure as well as pushing the programme into future years. Also delays in commencing the new 5-year major works contract and unutilised funding from the 2020/21 MRR due to the Covid 19 restrictions carried forward to 2021/22.

5.8 Capital Expenditure Funded by the HRA

Capital expenditure funded by the HRA is forecast higher than budget due to a new Green Homes Grant Scheme, the delay in new vehicle delivery from 2020/21, carry forward of the investment in new dwellings program and the new homes developments commencing. The budget will be revised to align to the revised capital programme following approval of the changes to capital programme outlined in Section 7.

5.9 The current forecast does not include any costs for any pay award agreed. The current pay offer of 1.75% is estimated to cost £93k, which would increase the forecast overspend to £790k.

6. **HRA Savings/Efficiencies Monitoring 2021/22**

6.1 The 2021/22 HRA budget included the proposed savings and efficiencies as detailed in Table 6 below. The forecast achievement of these savings is identified, on the following basis:

- saving has been achieved (green),
- saving forecast to be achieved but actions are still required to secure the saving (amber),
- saving will not be achieved (red).

Table 6 - HRA Savings/Efficiencies Monitoring 2021/22

<u>Saving/Efficiency</u>	£'000
Housing Repairs Review - staffing efficiency	46
Dynamic Resource Scheduler efficiency - less use of subcontractors	90
TOTAL	136

6.2 The forecast achievement of these savings is included within the forecast outturn reported in section 5 of the report.

7. Capital Programme 2021/22 to 2025/26

7.1 The proposed Capital Programme and funding is summarised in Table 7 below. Appendix 3 shows a detailed breakdown of all the schemes below.

The three areas of the Capital Programme (Area Schemes, General Fund and HRA) are discussed in more detail below.

Table 7 – Capital Programme (2021/22 to 2025/26)

	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	Total £'000
Capital Expenditure						
Area Schemes	977	5	0	0	0	982
General Fund	32,557	12,729	2,055	3,169	1,308	51,818
Housing Revenue Account	17,591	16,969	12,689	14,114	12,234	73,597
Grand Total	51,125	29,703	14,744	17,283	13,542	126,397
Capital Financing						
Developers Contributions -						
Area Schemes	478	5	0	0	0	483
Borrowing	187	0	0	0	0	187
Capital Receipts	9	0	0	0	0	9
Other Capital Grants and Contributions - Area						
Schemes	303	0	0	0	0	303
Sub Total - Area Schemes	977	5	0	0	0	982
Prudential Borrowing -						
General Fund	21,968	6,735	727	2,047	186	31,663
Direct Revenue Financing -						
General Fund	101	0	0	0	0	101
Developers Contributions -						
General Fund	55	93	0	0	0	148
Capital Receipts	250	0	0	0	0	250
Other Capital Grants and Contributions - General Fund						
	10,183	5,901	1,328	1,122	1,122	19,656
Sub Total - General Fund	32,557	12,729	2,055	3,169	1,308	51,818
Funded from HRA Reserves						
Homes England	1,240	820	0	0	0	2,060
Green Homes Grants	563	0	0	0	0	563
Developers Contributions -						
Housing Revenue Account	200	0	0	0	0	200
Future 1-4-1 Capital Receipts						
Funding Recently Built and New Schemes	628	400	400	400	400	2,228
Non 1-4-1 Capital Receipts	1,760	880	880	880	880	5,280
Sub Total - HRA	17,591	16,969	12,689	14,114	12,234	73,597
Grand Total	51,125	29,704	14,744	17,283	13,542	126,397

Area Capital Programme

7.2 These consist of mainly self-financed schemes that enhance the local environment. Developers' contributions (known as Section 106 funding) make up the largest funding source. Additional grant funding is sought wherever possible to maximise the benefit to local communities. Area schemes are included in Table 8.

Table 8 – Area Schemes (2020/21 to 2025/26)

	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	Total £'000
Area						
Hucknall Area	327	0	0	0	0	327
Kirkby Area	288	0	0	0	0	288
Sutton Area	358	5	0	0	0	363
Rural Area	4	0	0	0	0	4
Total	977	5	0	0	0	982
Funded by						
Borrowing	187	0	0	0	0	187
Capital Receipts	9	0	0	0	0	9
Friends of Cromford Canal	2	0	0	0	0	2
Nottinghamshire County Council (NCC)	249	0	0	0	0	249
Rural Payments Agency	5	0	0	0	0	5
Section 106	470	5	0	0	0	475
Skanska	8	0	0	0	0	8
Taylor Wimpey	39	0	0	0	0	39
Sustainable Transport S106	8	0	0	0	0	8
Total	977	5	0	0	0	982

Table 9 below shows where changes to capital schemes by Area are proposed due to project delays (slippage) or changes in project spend.

Table 9 – Area Schemes (changes in proposed expenditure)

	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	Total £'000
Approved Area Scheme	938	0	0	0	0	938
Changes to Sutton Area Schemes	99	5	0	0	0	104
Changes to Kirkby Area Schemes	-59	0	0	0	0	-59
Changes to Rural Area Schemes	-1	0	0	0	0	-1
Proposed Area Schemes to be Approved	977	5	0	0	0	982

Table 10 – Area Schemes (changes to budget – by scheme)

	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	Total £'000
Sutton Area						
Ashfield Estate Footpaths	-5	5	0	0	0	0
Brierley Forest Park Car Park Extension	1	0	0	0	0	1
Brierley Forest Park Management Plan	-1	0	0	0	0	-1
Healdswood Recreation Ground	40	0	0	0	0	40
Riley Recreation Ground	25	0	0	0	0	25
Sub Total	60	5	0	0	0	65
Kirkby Area						
Glen View/ Warwick Close Kingsway Park: implementation of management plan	-4	0	0	0	0	-4
Nuncargate Recreation Ground	1	0	0	0	0	1
Rowan Drive	-47	0	0	0	0	-47
West Park	-4	0	0	0	0	-4
Sub Total	-59	0	0	0	0	-59
Rurals Area						
Friezeland Recreation Ground - Scooter Park	-1	0	0	0	0	-1
Sub Total	-1	0	0	0	0	-1
Grand Total	0	5	0	0	0	5

7.3 Changes to Existing Area Projects

Table 10 above shows the proposed changes to budget on a scheme by scheme basis. Several of the schemes planned for 2020/21 are now expected to be completed in 2021/22. The actual allocation to each project is shown at Appendix 3.

The significant scheme changes are for Healdswood, Riley and Nuncargate recreation grounds. These projects were part of the £366k Green Spaces Capital Investment Programme which were approved by Council on 22nd October 2020. The allocation of these schemes was agreed by Council on 3rd December 2020. The above represents a change in the reallocation of the budgets for these projects.

Table 11 – Area Schemes (New scheme)

	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	Total £'000
Sutton Area						
Sudbury Drive Play Area	39	0	0	0	0	39
Grand Total	39	0	0	0	0	39

7.4 The Sudbury Drive play area scheme is for improvements to the existing site and includes new swings and slides. This is funded entirely through S106 Developer Contributions.

Table 12 - General Fund Schemes Summary Reconciliation of Current Capital Programme to Proposed September 2021 Capital Programme

	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	Total £'000
Current Capital Programme	33,193	5,515	3,626	2,768	0	45,102
Changes to Current Projects	-1,118	7,214	-1,571	401	1,308	6,234
New Schemes	482	0	0	0	0	482
Proposed September 2021 Capital Programme	32,557	12,729	2,055	3,169	1,308	51,818

Table 13 – General Fund Projects (changes in budget – by scheme)

	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	Total £'000
Changes to Current Projects						
Depot Roof	700	0	0	0	0	700
Green Space Improvements	-4	0	0	0	0	-4
Hucknall Car Park - Titchfield Street	-115	115	0	0	0	0
Improvement Grants 1996						
Act Disabled Facility Grant	-212	274	274	274	1,122	1,732
Kirkby Leisure Centre	-1,920	1,920	0	0	0	0
Purchase of Vehicles	114	1,874	-1,845	127	186	456
Hucknall Leisure Centre - New Pool	-1,981	2,531	0	0	0	550
Towns Fund Projects	3,130	0	0	0	0	3,130
Vehicle Tracking Scheme	-330	0	0	0	0	-330
Fox Street pop-up food court and car park	-500	500	0	0	0	0
Grand Total	-1,118	7,214	-1,571	401	1,308	6,234

7.5 Table 13 above shows the proposed changes to budget on a scheme by scheme basis. Several of the schemes planned for 2020/21 are now expected to be completed in 2021/22.

Key changes to Existing General Fund Projects.

- **Depot Roof** – Additional sums required for structural remedial works to the Housing Block and Waste and Environmental Block.
- **Hucknall Car Park – Titchfield Street** – This project has been re-profiled and will now commence in 2022/23.
- **Disabled Facility Grants** – The annual value for the scheme has been aligned to the amount of government grant the Council received in 2021/22 and the unspent grant at the end of 2020/21 has been divided equally to increase the scheme over the next five years.
- **Kirkby Leisure Centre** – This project has been re-profiled with some projected spend slipping into 2022/23, when the scheme will now complete.
- **Purchase of vehicles** – The expenditure had been reprofiled over 2021/22 to 2024/25 and estimated expenditure for 2025/26 has been included.
- **Hucknall Leisure Centre new Pool** – The original budget was taken from the early feasibility study. Design Development has seen the costs increased by £300k and then requirements from Planning for Electric Vehicles charges and solar panels has seen a further increase of £250k.
- **Towns Fund Projects** – The budget has been increased to reflect the early release payment of 5% (£3.130m) of the total Heads of Terms offer (£62.6m).
- **Vehicle Tracking Scheme** – The capital budget has been reduced to the actual software costs.

The actual allocation to each project is shown at Appendix 3.

Table 14 – General Fund Projects (New Schemes)

	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	Total £'000
New Projects						
Green Homes Grant (GF) (2)	482	0	0	0	0	482
Grand Total	482	0	0	0	0	482

7.6 One new scheme has been added to the Capital Programme:

- **Green Homes Grant (GF) (2)** – the second roll out of the Green Homes Grant has been released. The cost of the scheme is all grant funded.

7.7 Table 15 below show the changes in financing required to move from the existing Capital Programme to the proposed 2021/22 – 2025/26 Capital Programme.

Table 15 – General Fund – Financing of the Capital Programme

	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	Total £'000
Current Capital Programme	33,193	5,515	3,626	2,768	0	45,102
Capital Grants	1,072	2,602	274	274	1,122	5,344
Prudential Borrowing	-1,611	4,519	-1,845	127	186	1,376
Developers Contributions - General Fund	-97	93	0	0	0	-4
Proposed September 2021 Capital Programme	32,557	12,729	2,055	3,169	1,308	51,818

7.8 Housing Revenue Account (HRA) Capital Programme

There have been numerous changes to the profiling of the HRA capital schemes.

Key changes to existing schemes are as follows:

- **Decent Homes Schemes** – Estimated expenditure now included for year 2025/26 and expenditure for 2021/22 to 2024/25 capital schemes has been reduced by £6.2m. This is predominantly, as a consequence of building components lasting longer than their anticipated lifecycles.
- **Investment in New or Existing Council Dwellings** – A further £1m has been added to the capital programme for 2025/26.
- **Davies Avenue Housing Project** – The completion of this project has been brought forward by one year.
- **Housing Vehicles** – Expenditure on some of the housing vehicles has been delayed by one year.
- **Hucknall Infill Sites** – An additional £75k is required for completion of this project.
- **Maun View Sutton in Ashfield** – Remediation costs have increased due to removing contaminated land to make the land level.
- **Green Homes Grant (HRA) (2)** – The second round of Green Homes Grant has allowed the Council to receive additional funding for Green Homes works to its own dwellings. The scheme is funded by two thirds Green Home Grant monies and one third from the Council's HRA reserves.

7.9 Full details of the HRA Capital Programme are shown in Appendix 3.

Table 16 – Housing Revenue Account (changes to budget)

	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000	Total £'000
Expenditure Approved	17,118	20,355	13,420	15,546	0	66,439
Changes to Current Projects						
Decent Home Schemes						
Management Fee	-23	0	0	0	591	568
Catch up and Major Repairs	-2,341	-1,151	-722	-572	7,400	2,614
Service Improvements	-487	-103	-45	54	1,667	1,086
Contingent Major Repairs	-30	-13	-14	-14	126	55
Exceptional Extensive Works	131	0	0	-900	960	191
Disabled Adaptations	22	0	0	0	450	472
Sub Total	-2,728	-1,267	-781	-1,432	11,194	4,986
Other Housing Revenue Account Schemes						
Affordable Housing developments	-20	20	0	0	0	0
Major Repairs Temporary Accomodation	0	0	0	0	40	40
Investment in New or Existing Dwellings	0	0	0	0	1,000	1,000
Davies Avenue Housing Project	2,565	-2,565	0	0	0	0
Housing Vehicles	-90	76	0	0	0	-14
Hucknall Infill Sites	-75	150	0	0	0	75
Maun View Sutton-in-Ashfield	476	200	50	0	0	726
Sub Total	2,856	-2,119	50	0	1,040	1,827
New Projects						
Green Homes Grant (HRA) (2)	325	0	0	0	0	325
Vehicle Tracking Scheme	20	0	0	0	0	20
Sub Total	345	0	0	0	0	345
Grand Total	17,591	16,969	12,689	14,114	12,234	73,597
Capital Funding						
Funded from HRA Reserves	13,200	14,869	11,409	12,834	10,954	63,266
Homes England	1,240	820	0	0	0	2,060
Developers Contribution	200	0	0	0	0	200
Green Homes Grants	563	0	0	0	0	563
Future 1-4-1 Capital Receipts						
Funding Recently Built and New Schemes	628	400	400	400	400	2,228
Non 1-4-1 Capital Receipts	1,760	880	880	880	880	5,280
Total Capital Funding	17,591	16,969	12,689	14,114	12,234	73,597

Implications

Corporate Plan:

The revenue and capital budgets included within this report support delivery of the priorities in the Corporate Plan.

Legal: [RLD 03/09/2021]

This report ensures compliance with the Council's approved Financial Regulations.

Finance:

Budget Area	Implication
General Fund – Revenue Budget	As set out in the detailed information section of the report.
General Fund – Capital Programme	
Housing Revenue Account – Revenue Budget	
Housing Revenue Account – Capital Programme	

Risk:

Risk	Mitigation
Failure to spend within approved budgets could impact on the financial sustainability of the Council.	Financial monitoring reports to CLT and Cabinet. Financial Regulations. Financial Management training of Budget Holders and Managers.

Human Resources:

No implications

Environmental/Sustainability

No implications

Equalities:

No implications

Background Papers

Annual Budget and Council Tax 2021/22 and Medium-Term Financial Strategy Update to Council
4th March 2021

Draft Outturn Report 2020/21 to Cabinet 19 July 2021

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